



Holding and Sharing Space in Meeting Facilitation

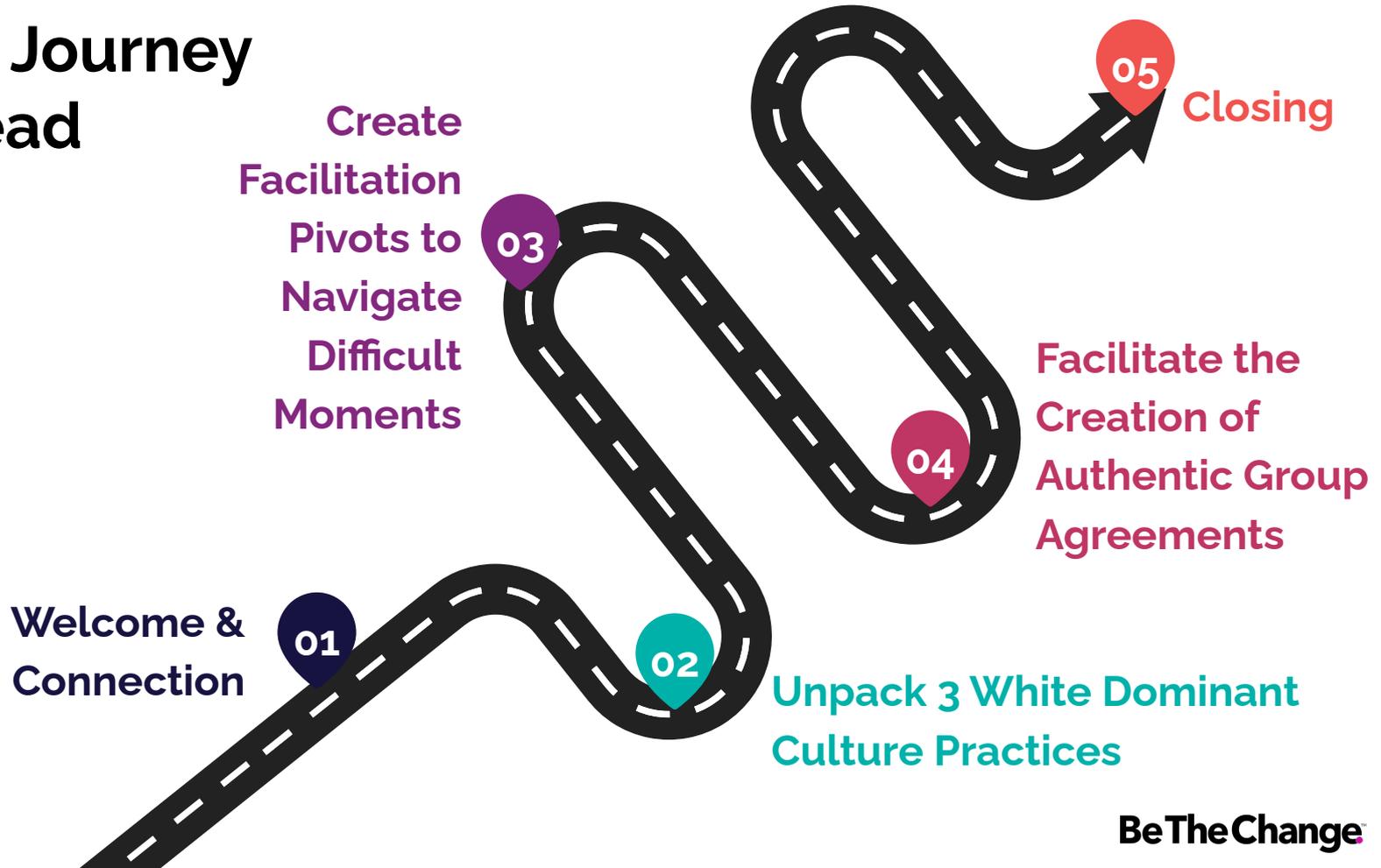


Public Training Series 2025

BeTheChange™



Our Journey Ahead



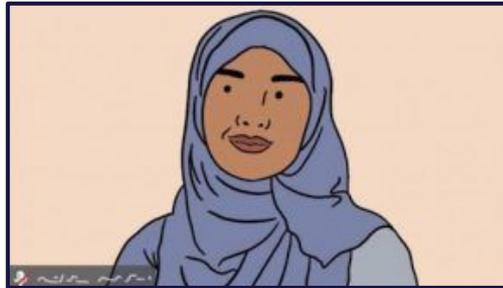
Race Forward Renaming



**Black/
African-American**



White



Write In Your Own (i.e. Asian, POC)



Breakout Group: Let's Have a Conversation

**Introduce
your name,
and
pronouns.**

When you are a participant...

- **What really works for you in a meeting?**
- **What doesn't?**
- **What do these responses reveal to you?**
- **What role does race, gender, or position play in these preferences?**



**Focus on
Impact Rather
Than Intent**

**Interrogate
Any
Resistance**

**Black & Indigenous
Voices First &
Non-Black POC
Voices Next**



Options for Intentional Speaking Order

- **Direct line Staff**
- **Coordinators**
- **Managers**
- **Directors**
- **Families/Guardians**
- **School Staff**
- **Behavior Health Team**
- **Supervisors**
- **Non-Management**

Liberatory Facilitator Competencies

01 Is inclusive of multiple learning styles and modalities.

02 Invites push back on meeting content non defensively.

03 Continuously seeks group consent about process and is able to pause during challenging moments to rebuild consent about process.

04 Leaves space in the session agenda for emergent ideas.

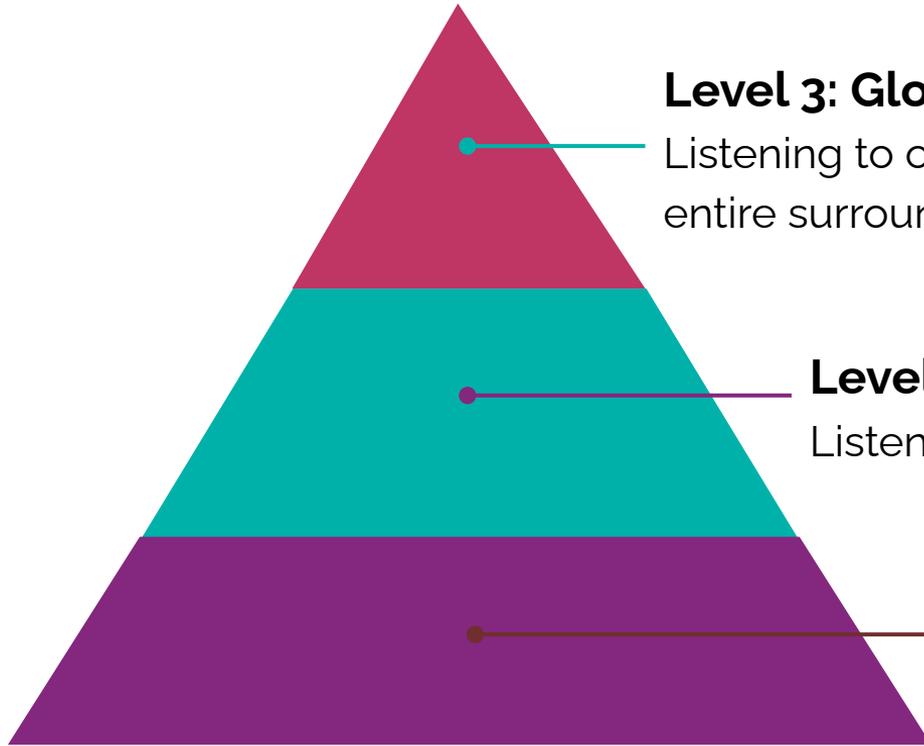
05 Is attentive to power dynamics in a room and invites perspectives from various "parts" of a group, centering the voices that are typically marginalized.

06 Use creative ways to invite various perspectives given divergent learning styles and pacing needs compounded with positional power in a room.

Take
care of
your
needs!



The 3 Levels of Listening



Level 3: Global Listening



Listening to others in the context of their entire surroundings

Level 2: Focused Listening



Listening intently to another person.

Level 1: Internal Listening



Listening to your inner voice



Dominant Culture Characteristics

Okun suggests that the characteristics of white dominant culture can be harmful not in and of themselves but **“when they are used as norms and standards without being pro-actively named or chosen by the group...”**

What is it: A body of work that lists characteristics of dominant culture which show up in our organizations that centers whiteness.

Source:

[Dismantling Racism: A Workbook for Social Change Groups, by Kenneth Jones and Tema Okun, ChangeWork, 2001](#)

Individualism

It is believed that people work best individually, rather than collectively. Value is placed on self-sufficiency, efficacy and economizing of time and resources in completing work.



Perfectionism

How things look and appear are very important. Mistakes are not welcome, expected or celebrated. Things are meant to be well received and well executed the first time around. Pointing out mistakes is one way to maintain one's power.



Fear of Open Conflict

Problems and conflicts are seen as challenges to authority and dismissed or squashed. It is better to be complicit rather than rabble rousing.



Dominant Culture Practices that Disrupt Authentic Space Sharing

Perfectionism

How things look and appear are very important. Mistakes are not welcome, expected or celebrated. Things are meant to be.



Individualism

It is believed that people work best individually, rather than collectively. Highest value is placed on self-sufficiency.



Fear of Open Conflict

Problems and conflicts are seen as challenges to authority and dismissed or squashed.



A Facilitator Can Activate Perfectionism by..

- Insist On sticking to an agenda even if it seems like its not working

●

●

●

A Facilitator Can Activate Individualism by...

- Too much jargon

●

●

●

A Facilitator Can Activate Fear of Open Conflict by...

- Being dismissive of participants ideas

●

●

●

Think about your group and think about the values they would prioritize.



Self Love

Honesty

Challenge

Liberation

Self-Compassion

Persistence

Black Joy

Growth

Accountability

Respect

Compassion

Dismantle

Cultural Humility

Acknowledgement

Bad Habit

What is the white supremacy characteristic habit you would want to work on?

Being attached to an exact timeline - not allowing time for questions

Going on and on
(Individualism, Perfectionism)

Pivot

What are some pivots you can make?

Leave some room for participants to share agenda topics and needs

Pause and ask for comments and questions more often

Start with participants voices

Value

What is the value you hold that makes you want to make this change?

Inclusion

Collaboration

Shared Power/Space

Agreement

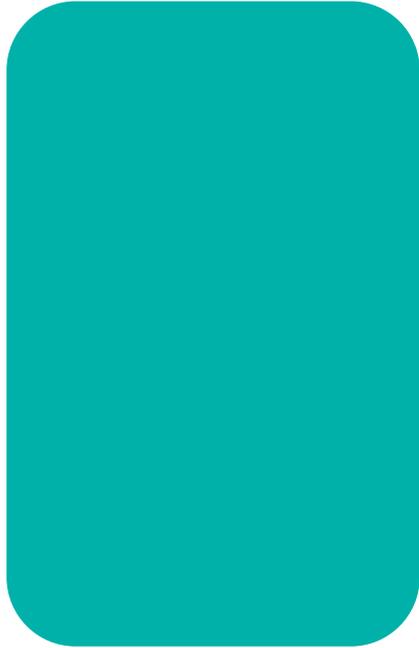
What is an agreement you can make in the room to help transform this behavior?

Ask someone to be a timekeeper for me when I am talking

Invite that person to come off mute and interrupt when I go past 5 minutes

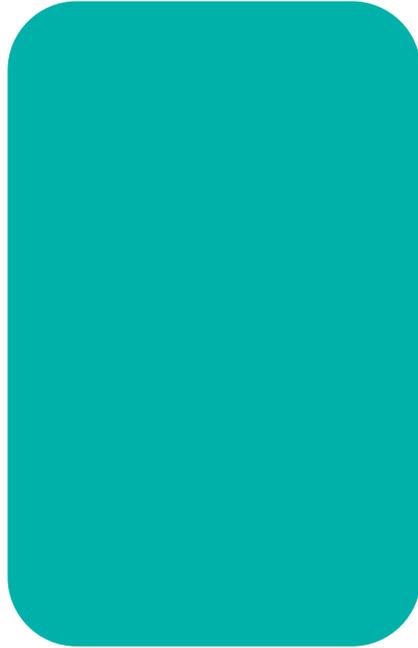
Bad Habit

What is the white supremacy characteristic habit you would want to work on?



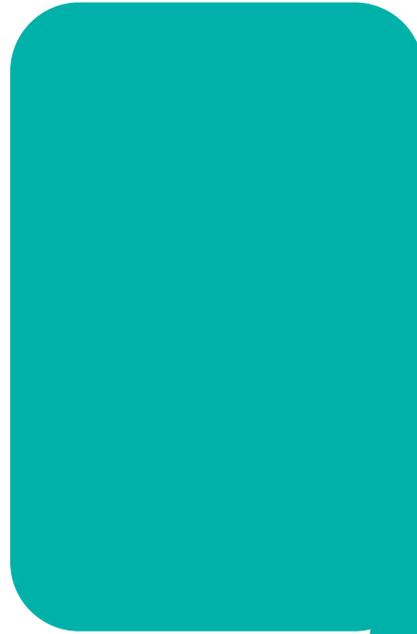
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Value

What is the value you hold that makes you want to make this change?



Agreement

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Debrief

We ran out of time! We named the behaviors and then kept seeing how there is so much crossover between the characteristics.

Perfectionism shows up as not accepting the messiness which is created by the group in creative collaboration

Pivot could be using a prompt such as "And then..." as a way to always be building rather than shutting down new ideas.

Make it closer to anonymous, avoid asking "who wrote this?"

Having these conversations as an organization is so valuable because together we come up with so many examples.

Internalizing constructive feedback as a critique is a form of perfectionism. A pivot is remembering that "it's not personal."

Fear of open conflict can be perpetuated by not responding to tension - letting conflict paralyze us! The pivot could be acknowledging



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Other Ways to Use your Agreements

Read them in the beginning of the session. Have each person choose one they will pay attention to during the meeting and drop it in the chat. At the end of the meeting ask each person to share one way they practiced the agreement.

Choose one agreement to focus on as a whole group (or randomly choose one). At the end of the session have each person share one way they saw the agreement being practiced, or a way to dial up the rigor for the next meeting.

Start a recurring meeting by asking which agreement would have really helped us LAST time? Let's practice that one today.